

## For Decision

Agenda Item 4.1  
Date of Meeting: 23/01/24

To: The Audit & Risk Sub-Committee  
From: The Director  
Subject: Review of Strategic Risk Register

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### 1. Introduction and Purpose

- 1.1 It is part of the Sub-Committee's remit to review the Strategic Risks at its quarterly meetings.
- 1.2 The purpose of this report is to present the Strategic Risk Register for the Sub-Committee's consideration and review.

### 2. Strategic Risk Register

- 2.1 The strategic risks were last reviewed by the Management Team at its January meeting. Currently there are 12 strategic risks which are ordered highest to lowest in terms of level of residual risk. A summary of the changes made by the Management Team is as follows:

#### RAAC

It was reported at the committee meeting on 29<sup>th</sup> November that we had received verbal confirmation (written report by Surveyor has since been received) that there was no RAAC found in the Glenmuir Estate. Therefore this risk would now be removed from our Strategic Risk Register.

#### Pandemic

This was reviewed following comments by the Management Committee, however it was determined that the residual rating should remain as is.

#### Inability to recruit/retain Committee Members

The additional controls were updated to reflect that the work to change our constitution and demutualise was underway, which would then enable our membership to be open beyond our tenants.

## Involvement with Glenmuir Estate

Change Lead Officer from Director to Technical Services Manager, as factoring now sits under the Technical Services Team.

Remove risk relating to staff resources as we now have a dedicated Factoring Co-ordinator in post.

- 2.2 The Sub-Committee is asked to consider the Strategic Risks further and decide whether any other risks need to be added or if any amendments are required to the existing risks.

### **3. Risk**

- 3.1 If we are not aware of the risks facing Rosehill and don't identify mitigating measures to reduce any risks, this can lead to poor decisions being made which in turn lead to ineffective governance. Not recognising and managing risks could impact on our ability to deliver our Business Plan objectives.

- 3.2 We have a comprehensive Risk Management Policy in place which includes a Risk Appetite Model. This ensures we are effectively identifying and managing risks and making appropriate decisions. Our Strategic Risks are monitored every 2 months by the Management Team and quarterly by the Audit & Risk Sub-Committee. The Management Committee review the Strategic Risk Register on a quarterly basis and typically will tie in with the quarterly reporting framework and following the most recent Audit & Risk Sub-committee meeting.

### **4. Compliance and Assurance**

- 4.1 By having a comprehensive Risk Management Policy in place which ensures we identify and manage risks appropriately, we are compliant with Regulatory Standards. In particular:

#### **Standard 3**

**The RSL manages its resources to ensure its financial well-being, while maintaining rents at a level that tenants can afford to pay.**

#### **Guidance**

3.3 The RSL has a robust business planning and control framework and effective systems to monitor and accurately report delivery of its plans. Risks to the delivery of financial plans are identified and managed effectively. The RSL considers sufficiently the financial implications of risks to the delivery of plans.

#### **Standard 4**

**The governing body bases its decisions on good quality information and advice and identifies and mitigates risks to the organisation's purpose.**

## **Guidance**

4.3 The governing body identifies risks that might prevent it from achieving the RSL's purpose and has effective strategies and systems for risk management and mitigation, internal control and audit.

### **4.2 Evidence Bank**

4.2.1 The Strategic Risk Register forms part of the evidence bank for Regulatory Standards 3 and 4, along with any associated reports and Minutes of the Audit & Risk Sub-Committee. The Sub-Committee is reminded that the Assurance Exercises are available on the Committee Area of our website.

## **5. Summary and Decision Required**

5.1 The Strategic Risk Register was last reviewed by the Management Team in January. A summary of the main changes made is set out in Section 2 of this report.

5.2 The risks relating to risk management are set out in Section 3.

5.3 We have demonstrated our compliance with Regulatory Standards as set out in Section 4.

5.4 The Sub-Committee is asked to consider this report and to review the Strategic Risk Register and decide the following:

- Does the Register continue to reflect the current strategic risks facing Rosehill? If not
  - Are any new risks to be added?
  - Are any changes required to the existing risks?