

For Decision

Agenda Item: 11
Date of Meeting: 22/05/24

To: The Management Committee
From: The Director
Subject: Review of Strategic Risk Register

1. Introduction and Purpose

- 1.1 It is part of the remit of the Audit & Risk Sub-Committee to monitor and review the strategic risks at its quarterly meetings. The Sub-Committee also reviews any operational risks that are rated above the associated risk appetite level. The Management Team is responsible for monitoring and reviewing the strategic and operational risks every 2 months at its meetings.
- 1.2 Having an effective risk management system in place is a key component of good governance and effective business planning. Therefore, risk remains a key responsibility of the Management Committee and as such our Strategic Risks are considered by Committee on a quarterly basis.
- 1.3 The purpose of this report is to present the current Strategic Risk Register for Committee's review. Committee is asked to consider the Register and decide whether any further changes are needed.

2. Review of Strategic Risks

- 2.1 The Register was last reviewed by the Audit & Risk Sub-Committee at its meeting on 24/04/24 and by the Management Team at its May meeting.

Audit & Risk Sub-Committee Review – April 2024
- 2.2 The Audit & Risk Sub-Committee considered the addition of the risk relating to the Social Housing Net Zero Standard and concluded that it was correct this should sit at the top of the risk register due to the extent of unknown factors.
- 2.3 It acknowledged the additional risk relating to economic uncertainty due to the withdrawal of the Scottish Government Social Housing Fuel Support Fund.

- 2.4 It agreed with the removal of “creche facilities” as an existing control under Inability to recruit/retain committee members, as there are no current arrangements in place as there has been no demand for quite some time.
- 2.5 On completion of its review of the Strategic Risk Register the Sub-Committee concluded that no further changes were required at that time.

Management Team Review – May 2024

- 2.6 The Management Team decided to add a risk control to the risk relating to the Director Leaving which was “extended notice period”. This is to reflect that the Director has agreed to give Committee 6 months’ notice of her intention to retire whenever that will be.
- 2.7 Only some other minor changes were made to a few risks and controls but these did not have any bearing on the risk ratings (inherent or residual).

3. Risk

- 3.1 Being risk aware and having effective risk management systems in place ensures we reduce the risk of failing to deliver our business plan objectives. It enhances good governance and demonstrates we are alert to risks that could have a significant and negative impact on Rosehill. It is recognised that not all risks are within our control, however having a robust approach to risk management ensures, where possible, that we have adequate and effective controls in place to mitigate risks.
- 3.2 If we do not have a robust and effective risk management framework in place, this can result in poor decisions being made, ineffective governance, financial implications and an inability to meet our business plan objectives. This can lead to reputational damage, tenant dissatisfaction, loss of confidence amongst stakeholders and Regulatory intervention.

4. Compliance and Assurance

- 4.1 Risk management is a key part of our business processes and Committee must be mindful of risks that could impact on our ability to deliver services and our business plan objectives. Ensuring risk remains a key responsibility of the Management Committee, ensures we are complying with our Risk Management Policy and processes and demonstrates we continue to develop these so they remain robust and effective.

4.2 Our approach to risk management ensures we are complying with Regulatory Standards with particular reference to:

Compliance Source	Details
The Standards of Governance and Financial Management for RSLs	<p>Standard 4 - The governing body bases its decisions on good quality information and advice and identifies and mitigates risks to the organisation's purpose.</p> <p>Guidance 4.3 - The governing body identifies risks that might prevent it from achieving the RSL's purpose and has effective strategies and systems for risk management and mitigation, internal control and audit.</p>

4.3 Evidence Bank

Evidence	Assurance Exercise Location
<ul style="list-style-type: none"> Report for 22/05/24 meeting 	<ul style="list-style-type: none"> Regulatory Standard 4 – Guidance 4.3

4.3.1 Committee is reminded that our Assurance Exercises are available in the Committee Log-in Area of our website, which Committee can access at any time.

5. Delivery of our Strategic Objectives

Area	Related Strategic Objective(s)
Review of Strategic Risk Register	7) Achieve the highest standards in all that we do

6. Delivery of our Core Values

Area	Related Core Value(s)
Review of Strategic Risk Register	<ul style="list-style-type: none"> Accountable and Compliant Excellent and Committed

7. Summary and Decision Required

7.1 Our approach to risk management ensures risk remains a key responsibility of the Management Committee. The Management

Committee reviews the strategic risks on a quarterly basis, following the Audit & Risk Sub-Committee's quarterly reviews.

- 7.2 Attached is the Strategic Risk Register for Committee to review. Section 2 sets out the matters considered by the Audit & Risk Sub-Committee at its meeting in April and the changes made to the Register by the Management Team in May.
- 7.3 Section 3 sets out the risks associated with having inadequate risk management processes.
- 7.4 Section 4 sets out how we comply with our risk management policy and processes and demonstrates how we comply with Regulatory requirements.
- 7.5 Section 5 sets out the link between reviewing risk and contributing to the delivery of our strategic objectives.
- 7.6 Section 6 sets out the link between reviewing risk and the delivery of our core values.
- 7.7 Committee is asked to consider this report and to decide whether any changes are required to the Strategic Risk Register.